## **COURSE GUIDE**

| Course title             | Project Management                                   |
|--------------------------|--|
| Specialization           | Logistics  |
| Stationary               | Full-time  |
| Qualification level      | Second   |
| Year                     | 1  |
| Semester                 | II   |
| Unit running the program | Department of Logistics and International Management |
| Author                   | dr inż. Nicoletta Baskiewicz                         |
| <u>Profile</u>           | General academic                                     |
| Course type              | Principal  |
| Number of ECTS credits   | 5  |

# COURSE TYPE – NUMBER OF SEMESTER HOURS

| LECTURE | CLASSES | LABORATORY | PROJECT | SEMINAR |
|---------|---------|------------|---------|---------|
| 15      | 30      |            |         |         |

## **COURSE DESCRIPTION**

#### **COURSE AIMS**

- C1. Providing students with knowledge in the field of management methods of economic and organizational projects implemented in all kinds of market and non-market organizations.
- C2. To familiarize students with the techniques of preparing and conducting projects, building a project team, creating schedules and project plans, and issues related to managing people as part of project management.

# ENTRY REQUIREMENTS FOR KNOWLEDGE, SKILLS AND OTHER COMPETENCES

- 1. Knowledge of the basics of organization management
- 2. Knowledge in economics
- 3. Knowledge in the field of personnel management
- 4. Ability to work independently and in a group
- 5. Ability to perform mathematical activities to solve set tasks
- 6. Ability to prepare a report on the course of implementation of the exercises and project documentation
- 7. Ability to use literature sources and online resources

## **LEARNING OUTCOMES**

| EU 1 | Student understands and uses terminology in the field of project management and      |
|------|--|
|      | understands the essence and role of projects in the management of organizations.     |
| EU 2 | Student understands the principles of project management and knows modern            |
|      | project management instruments.  |
| EU 3 | Student has skills in defining and planning a project and organizing its performance |
|      | and project management - management throughout the project life cycle                |
| EU 4 | Student works individually and in a team   |

# **COURSE CONTENT**

| Form of teaching - LECTURES 15 hours   | Number of |
|--|-----------|
|  | hours     |
| W1 - Introduction to the subject. Concept and history of project management.   | 1         |
| Place and role of projects in management.                                      |           |
| W2 - The essence, features and types of projects                               | 1         |
| W3 - Methodologies of project management                                       | 0,5       |
| W4 - Institutional aspect of project management (types of project              | 1,5       |
| organizations, organizational structure of the enterprise and project          |           |
| management, relations between projects in the organization, types of           |           |
| organization from the point of view of the role of projects, project maturity) |           |
| W5 - Functional aspects of project management (Project life cycle, project     | 2         |
| cycle, introduction to phases / stages / project management)                   |           |
| W6 - Stages in project management: Initiating and defining a project,          | 2         |
| planning and organizing workmanship, execution of a project / controlling the  |           |
| course of a project /, project completion, project team)                       |           |
| W7 - Planning the course and resources of the project and determining its      | 2         |
| structure. Methods of imaging planned activities. (determination of the main   |           |
| stages of the project, structure of work division, project schedule, scope of  |           |
| responsibility, risk definition, implementation of changes)                    |           |
| W8 - Project evaluation  | 1         |
| W9 - Budgeting projects. Sources of project financing.                         | 1         |
| W10 - Project risk analysis  | 1         |
| W11 - IT tools for project management  | 1         |
| W12- Prezentacja zarządzania projektami na przykładzie praktycznym             | 1         |
| Form of teaching – CLASS 30 hours  | Number of |
|  | hours     |
| C1 Introduction to project management: history of project management, types    | 2         |
| of projects and their importance for the organization, project goals, project  |           |
| examples, basic elements of project management: project management             |           |
| knowledge areas, project management system, forms and stages of project        |           |
| management, project life cycle, project success factors, causes of failures.   |           |
| C2-C4 Analysis leading to the identification of the venture idea. Preparation  | 6         |

| of the project card for the selected project - working in groups                 |   |
|--|---|
| C5-C6 Project planning: Scope of the project, Structure of division of work,     | 4 |
| Planning of project dates (estimation of task time) - work in groups             |   |
| C7-C9 Preparation of the project schedule and assignment of resources.           | 6 |
| Preparing the project budget, balancing resources - working in groups.           |   |
| C10-C11 Appointment of the critical path method by CPM - work in groups.         | 4 |
| Implementation and control of the project: design of the project result, project |   |
| implementation, project controling - basic principles, project flow control.     |   |
| C12-C13 Risk analysis in the project - working in groups. Closing the project:   | 4 |
| closing processes, project documentation - working in groups.                    |   |
| C14-C15 Project presentations and their evaluation                               | 4 |

## **TEACHING TOOLS**

- 1. Textbooks and scripts
- 2. Audio-visual equipment
- 3. Formulas, examples of projects
- 4. Computer with MS Project software

## WAYS OF ASSESSMENT (F – FORMING, P – SUMMARY)

- F1. Assessment of the project plan
- F2. Assessment of project preparation
- P1. Apresentation of the entire project

## STUDENT WORKLOAD

| Form of activity                  | Average               | number of | hours | to   |  |  |  |  |  |  |  |
|-----------------------------------|-----------------------|-----------|-------|------|--|--|--|--|--|--|--|
|                                   | complete the activity |           |       |      |  |  |  |  |  |  |  |
|                                   |                       | [h]       | ECTS  | ECTS |  |  |  |  |  |  |  |
| Contact hours with the teacher    | LECTURE /             | 15        | 0,6   |      |  |  |  |  |  |  |  |
|                                   | CLASSES               | 30        | 1,2   |      |  |  |  |  |  |  |  |
| Participation in consultations    |                       | 20        | 0,8   |      |  |  |  |  |  |  |  |
| Getting Acquainted with the ind   | icated literature     | 25        | 1     |      |  |  |  |  |  |  |  |
| Preparation of audio-visual preso | entation and project  | 35        | 1,4   |      |  |  |  |  |  |  |  |
| TOTAL NUMBER OF HOUR              | RS / ECTS CREDITS     | 125       | 5     | I    |  |  |  |  |  |  |  |
| FOR THE COURSE                    |                       |           |       |      |  |  |  |  |  |  |  |

## BASIC AND SUPPLEMENTARY LITERATURE

#### Basic:

- 1. Chosen by students articles from different journals for example *Polish Journal of Management Studies*, Czestochowa, 2018.
- 2. Bittner E., Gregorc W., Experiencing Project Management, Projects, Challenges,& Lessons Learned, Publicis Publishing, , Erlangen, 2010.
- 3. Buczkowska T., Kluczek A., Practical Approach to Project Management, Oficyna Wydawnicza Politechniki Warszawskiej, Warszawa 2016
- 4. Pindelski M., Żukowska J., Processes, Organisation, Comunication in Project Management, Wydawnictwo Szkoły Głównej Handlowej, Warszawa 2015
- Baskiewicz N., The Influence of European Union Funds on Investment Projects of Farm Produce Processing Enterprises (w:) Small and Medium Enterprises Development Challenges in European Union, red A. Pachura, Wydawnictwo Wydziału Zarzadzania Politechniki Częstochowskiej, Częstochowa 2009
- 6. Baskiewicz N. *The Use of MS Project as a Tool to Help Clarify the Scope of the Project as an Image of the Project's Objectives* (w) Logistyczno finansowe uwarunkowania zarządzania przedsiębiorstwem (red.) Nowakowska- Grunt J., Grabowska M., Wydawnictwo Wydziału Zarzadzania Politechniki Częstochowskiej, Częstochowa 2018.
- 7. Baskiewicz N., Łęgowik Małolepsza M., *The Use of MS Project in Planning the Project Implementation Time*, (w) Logistyczno finansowe uwarunkowania zarządzania przedsiębiorstwem (red.) Nowakowska- Grunt J., Grabowska M., Wydawnictwo Wydziału Zarzadzania Politechniki Częstochowskiej, Częstochowa 2018.

## Supplementary:

1. Leśniak-Łebkowska G. Project Management, Wydawnictwo Szkoły Głównej Handlowej, Warszawa 2015

## TEACHERS (NAME, SURNAME, ADRES E-MAIL)

Nicoletta Baskiewicz, nicoletta.baskiewicz@wz.pcz.pl

#### MATRIX OF LEARNING OUTCOMES REALISATION

| Learning | Reference to the effects   | Course     | Course  | Teaching | Evaluation |  |  |  |  |  |
|----------|----------------------------|------------|---------|----------|------------|--|--|--|--|--|
| outcome  | of the defined effects for | objectives | content | tools    | method     |  |  |  |  |  |
|          | the entire program         |            |         |          |            |  |  |  |  |  |
|          | (PEK)                      |            |         |          |            |  |  |  |  |  |
| EU 1     | K_W05, K_U02, K_U11,       | C1,C2      | L1-L2,  | 1,2,3    | F1         |  |  |  |  |  |
|          | K_K01, K_K06               |            | C1-C3,  |          |            |  |  |  |  |  |

| EU 2 | K_W10,       | K_W14,    | C1,C2, | L3, C4-C7 | 1,2,3 | P1         |
|------|--------------|-----------|--------|-----------|-------|------------|
|      | K_U04, K_U11 | , K_U23,  |        |           |       |            |
|      | K_U27, K_K01 | , K_K06   |        |           |       |            |
| EU 3 | K_W11,       | K_W15,    | C2,    | L4, C4-   | 1,3   | F1         |
|      | K_W14, K_U07 | , K_U09,  |        | C8-C9     |       |            |
|      | K_U11, K_U27 | , K_K01,  |        |           |       |            |
|      | K_K06        |           |        |           |       |            |
| EU 4 | K_W04, K_U10 | ), K_K01, | C2     | L5-L10,   | 1,2,3 | F1, F2, P1 |
|      | K_K02, K_K06 |           |        | C10-C15   |       |            |

# FORM OF ASSESSMENT - DETAILS

|      | For a grade of 2        | For a grade of 3           | For a grade of 4                | For a grade of 5                                       |
|------|-------------------------|----------------------------|---------------------------------|--|
| EU 1 |                         |                            | The student proficient in the   |  |
|      |                         |                            |                                 | terminology in the field of                            |
|      |                         |                            |                                 | project management and is able                         |
|      |                         |                            |                                 | to precisely explain the nature                        |
|      |                         | can explain the essence    |                                 | and role of projects in managing                       |
|      |                         |                            | management in organizations.    | organizations using examples.                          |
|      | <u> </u>                | the management of          |                                 |  |
|      | organizations.          | organizations.             |                                 |  |
| EU 2 |                         |                            |                                 | The student knows the general                          |
|      | know the principles of  |                            |                                 | outline of project management                          |
|      | project management      |                            |                                 | and is familiar with modern                            |
|      |                         |                            | versed in modern project        | 11 0   |
|      | 2 0                     |                            | management instruments          | instruments. The student can describe the main project |
|      | management instruments. | management instruments     |                                 | describe the main project management methodologies and |
|      | msu uments.             | illstruments               |                                 | modern tools in project                                |
|      |                         |                            |                                 | management based on                                    |
|      |                         |                            |                                 | examples.  |
| EU 3 | The student has no      | The student has a          | The student knows the           | The student knows the problem                          |
| 200  |                         | general concept on         |                                 | of defining and planning the                           |
|      |                         |                            | 11                              | project and organizing its                             |
|      |                         |                            | organizing its performance      |  |
|      | performance and         | its performance on         | with project control over the   | control over the whole project                         |
|      | project management -    | project control over the   | whole project life cycle. He    | life cycle. He can formulate a                         |
|      | management              | entire project life cycle. | can formulate a project plan    | project plan and discuss the next                      |
|      | throughout the project  | He can, with the help      | and discuss the next stages of  | stages of his life cycle. Is able to                   |
|      | life cycle              |                            |                                 | independently support the MS                           |
|      |                         |                            | independently support the MS    |  |
|      |                         |                            |                                 | efficiently build the structure of                     |
|      |                         |                            | efficiently build the structure |  |
|      |                         |                            |                                 | schedule. The student can create                       |
|      |                         |                            |                                 | a logical and compliant project                        |
|      |                         |                            |                                 | card and present verbally, using                       |
|      |                         |                            | project card and present        |  |
|      |                         | exercise guide or          | verbally, using MS Power        | assumptions of the project being                       |

|      |                      | textbook. The student  | Point main assumptions of the | developed. The student is able   |
|------|----------------------|------------------------|-------------------------------|----------------------------------|
|      |                      | can create the correct | project being developed.      | to efficiently analyze problems  |
|      |                      | project card and       |                               | that may occur during project    |
|      |                      | present the main       |                               | implementation and proposes      |
|      |                      | assumptions of the     |                               | ways to neutralize them. It      |
|      |                      | project under          |                               | efficiently analyzes the project |
|      |                      | development            |                               | plan using the tools provided by |
|      |                      |                        |                               | MS Project.                      |
| EU 4 | The student does not | The student works      | The student works both        | The student works very well      |
|      | work either          | partly individually or | individually and in a team.   | both individually and in a team. |
|      | individually or in a | in a team              |                               |                                  |
|      | team                 |                        |                               |                                  |

## ADDITIONAL USEFUL INFORMATION ABOUT THE COURSE

- 1. Information where students can get acquainted to the classes, instructions to the lab, etc. the information is presented to students during the first class, if required they are sent via email to the email addresses of groups of students.
- 2. Information about the schedule of classes information can be found on the department's website.
- 3. Information about the time and date of classes information can be found on the department's website.
- 4. Information for consultation (time + location) are given to students at the first meeting and can also be found on the department's website or in the information display case of the Cathedral of Logistics and International Management (main building WZ 2<sup>nd</sup> floor).

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|--|---|--|--|--|---|--|--|--|--|--|---|--|--|--|---|--|--|---|
|  |   |  |  |  |   |  |  |  |  |  |   |  |  |  |   |  |  |   |

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